# ALTO LAKES GOLF AND COUNTRY CLUB, INC. FINANCIAL STATEMENTS MARCH 31, 2007 AND 2006

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### Alto Lakes Golf & Country Club

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May 23, 2007

Ronnie L Hemphill, PC, CPA 1035 Mechem Drive Ruidoso, NM 88345

We are providing this letter in connection with your audit of the balance sheet of Alto Lakes Golf & Country Club, Inc. as of March 31, 2007, and the related statements of activity and changes in fund balances, and cash flows for the period then ended for the purpose of expressing an opinion as to whether the financial statements present fairly, in all material respects, the financial position, results of operations, and cash flows of Alto Lakes Golf & Country Club, Inc. in conformity with U.S. generally accepted accounting principles. We confirm that we are responsible for the fair presentation in the financial statements of financial position, results of operations, and cash flows in conformity with generally accepted accounting principles. We are also responsible for adopting sound accounting policies, establishing and maintaining internal control, and preventing and detecting fraud.

We confirm, to the best of our knowledge and belief, as of May 23, 2007, the following representations made to you during your audit.

- The financial statements referred to above are fairly presented in conformity with U. S. generally accepted accounting principles.
- We have made available to you all
  - a. Financial records and related data.
  - Minutes of the meetings of directors, and committees of directors, or summaries of actions of recent meetings for which minutes have not yet been prepared.
- 3. There have been no communications from regulatory agencies concerning noncompliance with, or deficiencies in, financial reporting practices.
- 4. There are no material transactions that have not been properly recorded in the accounting records underlying the financial statements.
- 5. We believe the effects of the uncorrected financial statement misstatements summarized in the attached schedule are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.
- 6. We acknowledge our responsibility for the design and implementation of programs and controls to prevent and detect fraud.
- 7. We have no knowledge of any fraud or suspected fraud affecting the company involving
  - a. Management
  - b. Employees who have significant roles in internal control, or
  - c. Others where the fraud could have a material effect on the financial statements.

- 8. We have no knowledge of any allegations of fraud or suspected fraud affecting the company received in communications for employees, former employees, regulators, or others.
- 9. The company has no plans or intentions that may materially affect the carrying value or classification of assets and liabilities.
- 10. The following have been properly recorded or disclosed in the financial statements:
  - a. Related party transactions and related accounts receivable or payable, including sales, purchases, loans, transfers, leasing arrangements, and guarantees.
  - b. Guarantees, whether written or oral, under which the company is contingently liable.
- 11. There are no estimates that may be subject to a material change in the near term that have not been properly disclosed in the financial statements. We understand that near term means the period within one year of the date of the financial statements. In addition, we have no knowledge of concentrations existing at the date of the financial statements that make the company vulnerable to the risk of severe impact that have not been properly disclosed in the financial statements.

### 12. There are no:

- a. Violations or possible violations of laws or regulations whose effect should be considered for disclosure in the financial statements or as a basis for recording a loss contingency.
- b. Unasserted claims or assessments that our lawyer has advised us are probable of assertion and must be disclosed in accordance with Statement of Financial Accounting Standards No. 5.
- c. Other liabilities or gain or loss contingencies that are required to be accrued or disclosed by Statement of Financial Accounting Standards No. 5.
- 13. The company has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged. (If the company has pledged assets, add "except as made known to you.)
- 14. We have complied with all aspects of contractual agreements that would have a material effect on the financial statements in the event of noncompliance.
- 15. We approve of all adjusting entries made by you to our trial balances.

No events have occurred subsequent to the balance date and through the date of this letter that would require adjustment to, or disclosure in, the financial statements.

Signature:

Title: GENTERAL MANAGER

# ALTO LAKES GOLF AND COUNTRY CLUB, INC. OFFICERS AND DIRECTORS March 31, 2007

PRESIDENT . . . . . . . . . Jack Kastman VICE-PRESIDENT . . . . . . . . . . Kathy Clark **Gary Schur** SECRETARY ..... **Denton DeWitt** Joe Watson Dan Bowden **Bob Allen** DIRECTOR .... JB Fraley Melanye Wilkinson

### RONNIE L. HEMPHILL, P.C. Certified Public Accountant

Board of Directors Alto Lakes Golf and Country Club, Inc. Alto, New Mexico

We have audited the accompanying balance sheets of Alto Lakes Golf and Country Club, Inc. as of March 31, 2007 and 2006 and the related statements of activity and changes in members' equity and cash flow for the years then ended. These financial statements are the responsibility of the Club's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Alto Lakes Water Corporation is a wholly owned subsidiary of Alto Lakes Golf and Country Club, Inc. Generally accepted accounting principles require that parent companies present consolidated financial statements with majority owned subsidiaries. These financial statements do not reflect consolidated amounts. The summary effects of this departure from generally accepted accounting principles are disclosed in Note G.

In our opinion, except for the effects of the preceding paragraph, the financial statements referred to above present fairly, in all material respects, the financial position of Alto Lakes Golf and Country Club, Inc. as of March 31, 2007 and 2006, and the results of its activity and its cash flow for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying supplementary information on pages 13 to 18 is presented for purposes of additional analysis and is not a required part of the basic financial statements of Alto Lakes Golf and Country Club, Inc. Such information has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

May 23, 2007

Romin Litylil, CPA



# ALTO LAKES GOLF AND COUNTRY CLUB, INC. BALANCE SHEETS March 31, 2007 and 2006

,		2007		2006
ASSETS			********	
CURRENT ASSETS				
Cash and cash equivalents	\$	2,272,769	\$	1,271,696
Cash restricted for capital expenditures	•	202,160	•	152,541
Accounts receivable		2,302,053		2,878,798
Less: Allowance for doubtful accounts		(34,124)		(36,737)
Merchandise inventory		66,452		61,027
Prepaid expense		13,847		22,773
Other receivables		100		450
TOTAL CURRENT ASSETS		4,823,257		4,350,548
LAND, BUILDINGS AND EQUIPMENT		10,630,286		10,199,798
Less: Accumulated depreciation		(3,675,650)		(3,245,758)
TOTAL LAND, BUILDINGS AND EQUIPMENT		6,954,636		6,954,040
OTHER ASSETS				
Alto Lakes Water Corporation stock		769,168		769,168
Mortgage receivable		2,000		7,373
Deferred expense		9,033		-
Water rights		361,093		361,093
Liquor license		70,409		70,409
Other intangible assets		50,193		45,754
Less: Accumulated amortization	-	(10,464)		(7,117)
TOTAL OTHER ASSETS		1,251,432		1,246,680
TOTAL ASSETS	\$	13,029,325	\$	12,551,268
LIABILITIES AND MEMBERS' EQUITY				
CURRENT LIABILITIES				
Current portion of long-term debt (below)	\$	201,459	\$	199,807
Accounts payable		138,550		129,562
Accrued interest expense		5,123		7,579
Deferred service charges payable		96,123		231,283
Deferred gross receipts tax		113,853		110,787
Other accrued expense and payables		34,216		47,434
Accrued compensation		104,612		114,994
Accrued payroll taxes		27,128		26,594
Accrued income tax				1,695
Accrued property taxes		28,518		27,679
Deposits		8,490		22,125
TOTAL CURRENT LIABILITIES	***************************************	758,072		919,539
LONG-TERM DEBT		4 000 070		
Notes payable		1,908,873		2,038,171
Less: Current portion (above)		(172,460)		(172,460)
Capital lease payables Less: Current portion (above)		34,001		61,347
. , ,		(28,999)	***********	(27,347)
TOTAL LONG-TERM DEBT		1,741,415		1,899,711
DEFERRED INCOME AND ASSESSMENTS		2,596,256		2,405,982
MEMBERS' EQUITY		7,933,582		7,326,036
TOTAL LIABILITIES AND MEMBERS' EQUITY	\$	13,029,325	\$	12,551,268

### ALTO LAKES GOLF AND COUNTRY CLUB, INC. STATEMENTS OF ACTIVITY AND CHANGES IN MEMBERS' EQUITY Years Ended March 31, 2007 and 2006

	 2007		2006
REVENUE Social dues Regular dues Golf department Food and beverage department Swim and tennis department Fitness department Membership transfer fees Plan submittal fees Lot sales (net) Gain (loss) on sale/disposition of assets Interest and dividend income Other income	\$ 1,127,100 821,682 492,820 1,300,556 1,235 484 535,000 10,215 68,682 18,086 85,260 90,261	\$	1,036,162 780,030 463,423 1,216,858 551 - 790,000 14,099 125,067 26,788 67,202 33,979
TOTAL REVENUE	 4,551,381		4,554,159
OPERATING EXPENSE Golf department Food and beverage department Swim and tennis department General and administrative expenses House department expense Fitness department expense Interest expense  TOTAL OPERATING EXPENSE	 1,087,814 1,588,339 28,636 906,034 338,572 4,086 139,392		1,139,739 1,458,238 24,231 921,918 299,656 1,893 123,442 3,969,117
EXCESS OF REVENUE OVER OPERATING EXPENSE	458,508		585,042
OTHER EXPENSE Income tax expense Depreciation and amortization expense	 (1,695) 496,366		1,695 498,335
TOTAL OTHER EXPENSE	 494,671		500,030
EXCESS OF REVENUE OVER EXPENSES	(36,163)		85,012
MEMBERS' EQUITY, BEGINNING OF YEAR	7,326,036		6,580,330
MEMBERSHIP ASSESSMENTS	465,920		447,996
MEMBERSHIP SALES AND UPGRADES	 177,789	<b></b>	212,698
MEMBERS' EQUITY, END OF YEAR	\$ 7,933,582	\$	7,326,036

# ALTO LAKES GOLF AND COUNTRY CLUB, INC. STATEMENTS OF CASH FLOW Years Ended March 31, 2007 and 2006

	2007		2006	
CASH FLOWS FROM OPERATING ACTIVITIES	_			
Excess of revenue over expenses	\$	(36,163)	\$	85,012
Noncash items included above:  Depreciation		496,366		498,335
(Gain) loss on sale of assets		(86,768)		(151,855)
(Increase) decrease in:		(00,700)		(101,000)
Accounts receivable (net)		574,132		(16,993)
Merchandise inventory		(5,425)		(14,853)
Prepaid expense		8,926		5,249
Other receivables		350		861
Increase (decrease) in:				
Book cash overdraft		-		(14,696)
Accounts payable		8,988		9,255
Accrued expenses and deferred charges		(158,472)		72,340
Deposits		(13,635)		9,055
Deferred dues		190,274		161,057
NET CASH USED BY OPERATING ACTIVITIES		978,573		642,767
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of land, buildings and equipment		(539,886)		(286,212)
Deferred expense		(9,033)		26,900
Other intangibles		(4,439)		_
Sale of assets		133,039		190,156
Notes receivable		5,373		(7,373)
NET CASH USED BY INVESTING ACTIVITIES		(414,946)	-	(76,529)
CASH FLOWS FROM FINANCING ACTIVITIES				
Membership sales and upgrades		177,789		212,698
Membership assessments		465,920		447,996
Debt proceeds		1,952,372		-
Long-term debt reduction		(2,109,016)		(203,522)
NET CASH PROVIDED BY FINANCING ACTIVITIES		487,065		457,172
NET INCREASE (DECREASE) IN CASH		1,050,692		1,023,410
CASH, BEGINNING OF YEAR	1-t-wate-white	1,424,237		400,827
CASH, END OF YEAR	\$	2,474,929	\$	1,424,237
SUPPLEMENTAL DISCLOSURES				
Interest expense	\$	139,392	<u>\$</u>	99,260

### ALTO LAKES GOLF AND COUNTRY CLUB, INC. NOTES TO FINANCIAL STATEMENTS Years Ended March 31, 2007 and 2006

### NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Nature of Operations

Alto Lakes Golf and Country Club, Inc. (the Club) operates a golf country club in Lincoln County, New Mexico. In addition to golf course facilities, the Club also operates a restaurant and provides architectural control services for the benefits of its members.

### **Basis of Accounting**

The financial statements of the Club have been prepared on the accrual basis. The significant accounting policies followed are described below to enhance the usefulness of the financial statements to the reader.

### Land, Buildings and Equipment

Land, buildings and equipment are reflected at cost for those items acquired after the membership took control of the Club in 1981. Assets transferred to the Club from the developer in 1981 are recorded at the values assigned to the various asset types received at that time. Buildings and equipment are depreciated over their estimated useful lives using the straight line method. When assets are sold or retired, the cost and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is included in the respective departmental income. Construction in progress on various projects at the end of the fiscal year is also included in these amounts.

### Income Taxes

The Club was originally formed and operated as an Internal Revenue Code Section 501(C)(7) organization, exempt from income tax on its dues and departmental incomes. In January of 1990, the Club's operations and financial records were examined by the Internal Revenue Service. Per a March 26, 1990 letter from the agent conducting the examination, the Internal Revenue Service revoked the exempt status of the Club retroactive to December 27, 1985. The revocation results from the Club engaging in activities of covenant enforcement, architectural control and other functions similar to those of a homeowners' association and not allowable by an exempt social club.

As of March 31, 2007 and 2006, the Club has losses of \$2,822,733 and \$2,796,264 available as an offset to future member and non-member taxable income, respectively. Such losses begin to expire in the year 2012 if not used. These loss carryovers equate to a combined estimated deferred tax asset of \$564,547, which is not reflected on the balance sheet due to the fact that this tax asset is not expected to be realized.

### Revenue Recognition

Income from membership dues is recognized over the period to which the dues relate. Dues billed at year end for future periods are reflected on the balance sheet as deferred dues income.

#### Cash and Cash Equivalents

For purposes of the statement of cash flows, the Club considers certificates of deposits with a maturity of twelve months or less to be cash equivalents instead of the generally accepted accounting principle of maturities of three months or less to be cash equivalents. This departure from generally accepted accounting principles does not materially affect these financial statements.

### Inventory

Merchandise inventory is reflected at last cost.

### ALTO LAKES GOLF AND COUNTRY CLUB, INC. NOTES TO FINANCIAL STATEMENTS - CONTINUED Years Ended March 31, 2007 and 2006

### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### NOTE B - CASH AND CERTIFICATES OF DEPOSIT

Cash consist of the following:		
	<u>2007</u>	<u>2006</u>
Demand Accounts:		
State National Bank	\$ 11,378	\$ 256,061
State National Bank	795,399	84,900
City Bank	-0-	715,507
Certificates of deposit:		
State National Bank	414,248	367,091
City Bank NM	1,253,084	-0-
Cash on hand	<u>820</u>	<u> 678</u>
	<u>\$ 2,474,929</u>	<u>\$1,424,237</u>
Reflected in the financial statements as follows:		
Cash and cash equivalents	\$2,272,769	\$1,271,696
Cash restricted for capital expenditures	202,160	152,541
NOTE C - LAND, BUILDINGS AND EQUIPMENT		
Land, buildings and equipment consist of the following:	<u>2007</u>	2006
Land	\$ 942,588	\$ 958,618
Paving and grounds improvements	1,984,463	1,860,810
Club buildings	5,518,363	5,459,716
Furniture, fixtures and equipment	716,023	666,113
Carts and pro shop fixtures and equipment	273,957	88,671
Machinery and equipment	788,805	794,813
Office furniture and equipment	239,163	239,800
Fitness room equipment	44,480	39,480
Swim and tennis furniture and equipment	122,444	<u>91,777</u>
	10,630,286	10,199,798
Less accumulated depreciation	<u>(3,675,650</u> )	<u>(3,245,758</u> )
	<u>\$ 6,954,636</u>	<u>\$6,954,040</u>
NOTE D - LONG-TERM DEBT - NOTES PAYABLE		
	<u>2007</u>	<u>2006</u>
Long-term notes payable consist of the following:		
Note payable to Jackie Spencer Morgan, payable		
in annual payments of \$30,578.36, due on May 1		
of each year until paid in full, including interest		
at an annual rate of two percent, unsecured	\$ 29,979	\$ 59,370

### ALTO LAKES GOLF AND COUNTRY CLUB, INC. NOTES TO FINANCIAL STATEMENTS—Continued Years Ended March 31, 2007 and 2006

NOTE D - LONG-TERM DEBT - NOTES PAYABLE (Continued)		2007	2006
Note payable to Jackie Spencer Morgan, payable in annual payments of \$3,000 plus interest, due on May 1 of each year until paid in full, at an annual rate of two percent, unsecured	\$	3,000	\$ 6,000
Note payable to City Bank New Mexico, payable \$21,669 per month, including interest of 6.65%, maturity date is February 18, 2017, secured by a mortgage on Club real estate and personal property	1,	,875,894	-0-
Note payable to State National Bank, payable \$21,779 per month, including interest at the Wall Street Journal base rate (floating), currently 7.5%, maturity date is February 16, 2017, secured by Club real estate, and the common stock and water rights of Alto Lakes Water Corporation		-0- ,908,873 (172,460)	<u>1,972,801</u> 2,038,171 (172,460)
Less amount due within one year  Maturities of long-term notes payable are as follows: Year Ended  March 31  2008 2009 2010 2011 2012 Thereafter	\$1 \$	Amount 172,460 149,045 159,264 170,184 181,853 .076,067 .908,873	\$ 1,865,711

### NOTE E - ALLOWANCE FOR DOUBTFUL ACCOUNTS

Trade accounts receivable are recorded net of an allowance for expected losses. The allowance for doubtful accounts was decreased by \$2,613 (from \$36,737 to \$34,124) for the year ended March 31, 2007 reflecting current collections and write-offs of accounts previously classified uncollectible.

### NOTE F - RELATED PARTY AND CONTINGENCY

On October 23, 1990 the Club purchased the utility business which supplies water, sanitation, and limited sewer services to the Club and the Club's members. The business was incorporated into a wholly owned subsidiary of the Club under the name of Alto Lakes Water Corporation. The Club's investment in the subsidiary is carried under the "Other Assets" caption on the balance sheet which reflects the stock held at cost in the amount of \$769,168. In addition, the Club provides a \$1,500,000 loan guaranty to the subsidiary's bank on a note payable with a balance due at March 31, 2007 of \$1,283,541, such note maturing in 2008.

The Club is billed for utility services at the prescribed and approved rates as established by the New Mexico Public Service Commission. Payments to Alto Lakes Water Corporation for utility services for the years ended March 31, 2007 and 2006 were \$358,210 and \$395,364, respectively. The Club owed the water company \$23,034 at March 31, 2007 and \$22,751 at March 31, 2006 for utility services.

The water company leases from the Club, 113.75 acre feet of water rights for an annual lease amount of \$1.00. The lease term ends April 30, 2011.

ALTO LAKES GOLF AND COUNTRY CLUB, INC. NOTES TO FINANCIAL STATEMENTS – Continued Years Ended March 31, 2007 and 2006

### **NOTE G - CONSOLIDATION**

As discussed in the auditors' report, generally accepted accounting principles require that a wholly owned subsidiary (see Note F) be reported with the parent as consolidated unit. A summary of the consolidated balances at March 31, 2007 and 2006 are as follows:

	<u> 2007</u>	2006
Assets	\$15,8 <del>44</del> ,703	\$15,383,167
Liabilities	6,762,692	6,986,721
Equity	9,082,014	8,396,446
Net revenue	5,257,784	5,220,434
Expense	5,186,741	4,969,283
Net income (loss)	71,043	251,151

### **NOTE H - RISK MANAGEMENT**

The Club is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Club has obtained insurance through various commercial carriers to minimize any potential loss. The insurance premiums are based on revenues and payroll expenditures, and are not directly related to claims filed.

### NOTE I - CONCENTRATIONS OF CREDIT RISK

During the years ended March 31, 2007 and 2006, the Club's bank accounts exceeded FDIC insured amounts by varying amounts at two local banks. At March 31, 2007 and 2006, the amounts in excess of FDIC insured amount were \$1,603,542 and \$1,145,013, respectively.

### **NOTE J - DEFINED CONTRIBUTION PLAN**

On October 19, 1996, the Board of Directors approved the adoption of a defined contribution plan. The plan consists of a profit sharing plan funded at the discretion of the Club and a 401K salary deferral plan. The Club matches employee 401K contributions by contributing 25 cents for every dollar contributed by employees, but only on the first 3% of compensation contributed. Eligible employees must be at least 21 and have completed 12 months of service of at least 1,000 hours. For the years ended March 31, 2007 and 2006, the Club funded this plan with \$34,350 and \$34,465, respectively, which was allocated among the 23 employees in 2007 and 23 employees in 2006, who were eligible to participate.

### **NOTE K - CAPITAL LEASES**

During the year ended March 31, 2005, the Club acquired golf course equipment, costing \$109,988, by negotiating a capital lease. Assets acquired under this lease are included in the equipment asset amounts and are depreciated accordingly.

Future minimum capital lease payments, including imputed interest of \$1,263, are as follows:

Years ending March 31, 2008 30,225 2009 5,039 \$ 35,264

### ALTO LAKES GOLF AND COUNTRY CLUB, INC. NOTES TO FINANCIAL STATEMENTS – Continued Years Ended March 31, 2007 and 2006

### NOTE L - OPERATING LEASES

The Club leases a copier and a postage machine on long term lease contracts. Future minimum lease payments due over the remaining terms of the leases are:

Years ending March 31,	2008 2009 2010	\$ 23,095 23,095 <u>10,080</u>
Total minimum payments		\$ <u>56,270</u>

Equipment rental expense for the years ended March 31, 2007 and 2006 were \$26,787 and \$25,545 respectively.

### NOTE M - SUBSEQUENT EVENTS

The Club is currently in negotiations for the sale of its wholly owned subsidiary, Alto Lakes Water Corporation, to a newly formed water district. Terms of the sale have not yet been finalized.

### **SUPPLEMENTARY INFORMATION**

# ALTO LAKES GOLF AND COUNTRY CLUB, INC. SCHEDULE OF GOLF DEPARTMENT INCOME Years Ended March 31, 2007 and 2006

	2007	2006	
INCOME			
Green fees	\$ 205,792	\$ 194,469	
Cart rental	161,571	150,295	
Private cart fees	107,731	104,901	
Private cart repair fees	14,651	10,558	
Pro shop lease	3,000	3,000	
Other	75	200	
TOTAL INCOME	492,820	463,423	
EXPENSES			
Labor	468,070	486,056	
Employee group insurance	42,206	34,733	
Employee meals	10,026	14,373	
Payroll taxes	40,854	42,057	
Education and training	935	349	
Retirement account funding	1,582	1,645	
Building and grounds maintenance	13,442	7,741	
Driving range	4,810	6,323	
Dues and subscriptions	1,747	1,603	
Equipment fuel	13,899	12,858	
Equipment rental	-	128	
Equipment repairs	37,350	31,003	
Fertilizer and chemicals	36,664	28,740	
Irrigation water	317,957	365,750	
Laundry	2,037	2,962	
Printing	1,062	1,778	
Services purchased	7,696	8,015	
Supplies	21,350	17,851	
Other tax and license	173	50	
Travel	3,148	2,377	
Utilities	45,192	51,631	
Telephone	627	1,279	
Special projects	12,438	14,838	
Miscellaneous	4,549	5,599	
TOTAL EXPENSES	1,087,814	1,139,739	
NET LOSS	\$ (594,994)	\$ (676,316)	

# ALTO LAKES GOLF AND COUNTRY CLUB, INC. SCHEDULE OF FOOD AND BEVERAGE DEPARTMENT INCOME Years Ended March 31, 2007 and 2006

		2007	2006	
INCOME				
Food sales	\$	959,330	\$	877,404
Cost of food sales	<del></del>	411,229		365,913
GROSS PROFIT ON FOOD SALES	Web Web Committee	548,101		511,491
Beverage sales		218,136		210,188
Cost of beverage sales		111,500		87,444
GROSS PROFIT ON BEVERAGE SALES		106,636		122,744
Unused food minimum		123,090		129,266
TOTAL INCOME	***************************************	777,827		763,501
EXPENSES				
Labor		732,414		667,650
Employee group insurance		27,225		32,735
Employee meals		24,335		27,710
Taxes - payroll		100,720		87,227
Education and training		433		300
Retirement account funding		2,872		2,457
Dues and subscriptions		275		123
Equipment rental		1,866		1,829
Repairs		8,948		12,355
Laundry		56,71 <b>1</b>		75,606
Member relations		38,903		28,942
Printing		660		106
Services purchased		844		1,769
Supplies		56,280		56,346
Licenses		2,005		1,950
Telephone		551		650
Travel		630		234
Uniforms		9,938		6,892
TOTAL EXPENSES	•	1,065,610		1,004,881
NET LOSS	\$	(287,783)	\$	(241,380)

### ALTO LAKES GOLF AND COUNTRY CLUB, INC. SCHEDULE OF SWIM AND TENNIS DEPARTMENT INCOME Years Ended March 31, 2007 and 2006

	2007		2006	
INCOME Swim fees Tennis fees	\$ 	1,070 165	\$	531 20
TOTAL INCOME		1,235		551
EXPENSES				
Labor		9,758		8,409
Payroll taxes		976		836
Building and grounds maintenance		105		629 1,048
Equipment repairs		1,368		1,046
Chemicals		2,126 2,512		1,600
Services purchased		1,506		915
Supplies Utilities		10,285		9,725
TOTAL EXPENSES		28,636		24,231
NET LOSS	\$	(27,401)	\$	(23,680)

# ALTO LAKES GOLF AND COUNTRY CLUB, INC. SCHEDULE OF GENERAL AND ADMINISTRATIVE EXPENSES Years Ended March 31, 2007 and 2006

	2007		2006	
Labor	\$	379,981	\$	343,240
Employee group insurance		26,366		30,259
Employee meals		4,996		4,629
Payroll taxes		18,717		21,738
Education and training		150		120
Retirement account funding		29,896		30,364
Annual meeting		32,819		33,012
Bad debt expense		-		(33,236)
Credit card fees		56,945		72,983
Donations		2,956		3,180
Dues and subscriptions		3,811		4,861
Equipment rental		24,804		23,588
Equipment repairs		14,619		12,330
General insurance		87,689		104,012
Legal and professional		13,847		24,035
Long range planning		34,099		998
Office supplies		10,630		12,992
Postage		19,049		21,082
Member services		29,517		25,587
Printing		1,653		3,585
Lincoln Hills pre-development costs		-		98,277
Water company sale expense		22,254		-
Services purchased		15,577		12,210
Supplies		5,525		5,106
Other taxes		360		410
Property taxes		38,343		37,052
Telephone		13,342		13,407
Miscellaneous		17,524		15,768
Travel	<del></del>	565	V	329
TOTAL GENERAL AND				
ADMINISTRATIVE EXPENSES	\$	906,034	\$	921,918

## ALTO LAKES GOLF AND COUNTRY CLUB, INC. SCHEDULE OF HOUSE DEPARTMENT EXPENSES Years Ended March 31, 2007 and 2006

	2007		2006	
Labor	\$	48,463 2,122	\$	43,224 2,221
Payroll taxes Cleaning contract		54,734		56,400
Education and training		O+,10+		130
Building and grounds maintenance		50,072		24,805
House decorations		11,360		14,332
Entertainment		8,573		8,025
Equipment repairs		8,703		4,700
Services purchased		6,383		7,651
Supplies		15,569		12,970
Other taxes		98		
Utilities		125,995		125,198
Miscellaneous		6,500		-
TOTAL HOUSE DEPARTMENT EXPENSES	\$	338,572	\$	299,656

# ALTO LAKES GOLF AND COUNTRY CLUB, INC. SCHEDULE OF FITNESS DEPARTMENT EXPENSES Years Ended March 31, 2007 and 2006

	2007	2006	
INCOME Fitness Fees	\$ 484	\$ <u>-</u>	
TOTAL INCOME	484	-	
EXPENSES			
Labor	600	-	
Equipment repairs	1,807	1,063	
Services purchase	580	•	
Supplies	1,099	830	
TOTAL FITNESS DEPARTMENT EXPENSES	4,086	1,893	
NET LOSS	\$ (3,602)	\$ (1,893)	

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